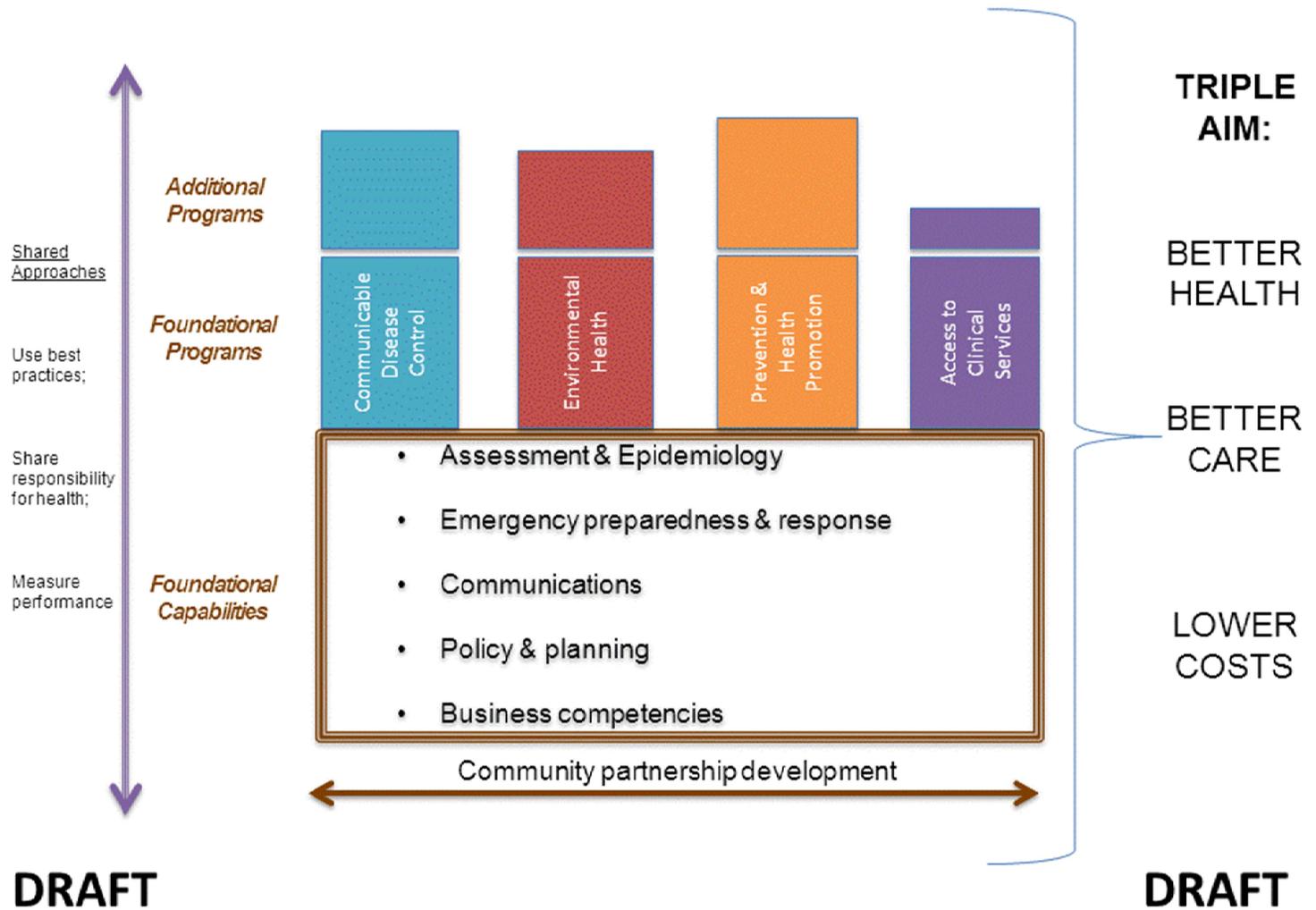


DRAFT Conceptual Framework for Governmental Public Health Services



SOURCES for Draft Conceptual Framework:

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FOUNDATIONAL CAPABILITIES

Across all Programs

- Assessment; Emergency preparedness and response; Communications; Policy development and support; Business competencies;
- Community partnership development is a cross cutting foundational capability needed in all of the areas.
- **DEFINITION:** Those skills that are necessary to provide basic public health protections. These capabilities are central for governmental public health's capacity to improve the public's health. These skills need to be present in state and local health departments everywhere for the health system to work anywhere. They are the essential skills and capacities needed to support foundational programs and other programs, key to protecting the community's health and achieving equitable health outcomes.
 - Currently, health departments vary in their capacity to carry out these Cross Cutting Capabilities.

FOUNDATIONAL PROGRAMS

- **DEFINITION:** Substantive areas of expertise or program-specific activities in all state and local health departments that are also essential to protect the community's health.
- Can include: communicable disease control, environmental public health inspections and monitoring, chronic disease prevention, and more.

ADDITIONAL PROGRAMS

- **DEFINITION:** Program and activities specific to a health department or a community's needs. These are determined to be of additional critical significance to a specific community's health and also are supported by the foundational capabilities and areas.
- For example, in some jurisdictions and for some populations, it might be important for the local health department to provide testing and/or treatment for a certain sexually transmitted disease. In other jurisdictions, this need may not be the case, depending upon the role of other organizations, and their commitment and level of resources to conduct this service effectively.

FOUNDATIONAL CAPABILITIES BASIC ELEMENTS

Assessment & Epidemiology

- Conduct core health behavior surveys (e.g. Behavioral Risk Factor Surveillance Survey (BRFSS), school-based youth surveys) Administer Vital Records
- Maintain notifiable conditions list and collect data on reportable diseases
- Analyze key health indicators for a state/community health profile
- Prioritize and respond to data requests and translate data into basic information and reports that are valid, statistically accurate, and readable.
- Conduct a basic community health assessment with partners and identify health priorities arising from that assessment.
- Maintain laboratory capacity including environmental health laboratory
- Utilize available health care data to monitor public health issues
- Evaluate public health programs

Emergency preparedness & response

- Develop, exercise, and maintain preparedness and response plans
- Activate emergency response personnel and communications systems during a public health emergency
- Maintain and execute a continuity of operations plan that includes a plan to access financial resources to execute an emergency and recovery response
- Ability to issue and enforce emergency health orders.
- Ability to be notified of and respond to events at all times

Policy & Planning

- Use science and best practices to inform the development of public health policies
- Provide guidance and coordinate planning among partners on strategies related to development, adoption and implementation of public health policies
- Coordinate development of public health administrative rules and regulations
- Analyze and disseminate findings on the impact (both intended and unexpected) of policies and systems changes on public health
- Ability to access and appropriately use legal services in planning, implementing, and enforcing, public health initiatives, including relevant administrative rules and due process.
- Develop, implement, monitor and evaluate a community health improvement plan with partners, including Coordinated Care Organizations, hospitals, mental health and education

Communications

- Ability to communicate with the media and the public.
- Transmit and receive routine communications to and from the public
- Develop and implement proactive health education/health prevention strategies (e.g. required health warnings in restaurants; public service announcements).

Business competencies

- **Organizational Leadership and Governance** that provides executive decision-making and direction for the agency.
- **Performance Management, and Quality Improvement** -- maintains a performance management system to monitor achievement of organizational objectives and maintain an organization-wide culture of quality improvement
- **Information Technology** -- hardware and software needed to access electronic health information and to support the department's operations
- **Human Resources** -- maintain a competent workforce, including recruitment, retention, and succession planning; and training
- **Financial Management, Contract, and Procurement Services** -- budgeting, auditing, billing, and financial system. Ability to secure grants or other funding.

Community partnership development

- Convene, and sustain strategic, non-program specific relationships with key health-related organizations, including Coordinated Care Organizations, hospitals and other care providers; community groups and other organizations
- Engage community members in a health improvement plan process that draws from community health assessment data and establishes a plan for addressing priorities.

Foundational Program Elements

Communicable Disease Control

- Recognize, identify, and respond to communicable disease outbreaks
- Receive and analyze laboratory results, physician reports for notifiable conditions in accordance with local, state and national law
- Conduct disease investigations, including contact tracing and notification
- Assure the availability of partner notification services for newly diagnosed cases of certain diseases (e.g. syphilis, gonorrhea, chlamydia, and HIV).
- Support the recognition of outbreaks and other events of public health significance including those that are rare and unusual
- Community-based prevention of communicable diseases

Environmental Health

- Public health laboratory testing
- License, inspect, and provide oversight for
 - Restaurants
 - Recreation sites/lodging
 - Septic Systems
 - Drinking water systems
 - Radioactive Materials/Equipment
 - Hospitals/Medical Facilities
- Environmental health hazard prevention activities

Prevention and Health Promotion

- Cancer prevention
- Tobacco control
- Obesity prevention
- Suicide prevention
- Oral health promotion
- Maternal, child, and reproductive health
- Analyze and provide timely, statewide, and locally relevant and accurate data on non-infectious diseases, injury and death

Access to Clinical Services

- Assess and support access to low-cost, high impact preventive care for all Oregonians, with particular emphasis on populations experiencing health disparities
- Support access to culturally and linguistically appropriate health care
- Utilize traditional health workers as facilitators of clinical and community linkages.